UNAUDITED FINANCIAL STATEMENTS

30 September 2025

STATEMENT OF COMPREHENSIVE INCOMEFOR THE PERIOD ENDED 30 SEPTEMBER 2025

| Operating revenue 3 143,848 374,118 137,305 357,099 Operating costs 4 (105,404) (274,133) (99,743) (259,409) Operating Profit / (Loss) 38,444 99,985 37,562 97,690 Other Income 6(a) 806 2,096 - - General and administrative expenses 5 (1,290) (3,356) (1,170) (3,041) Finance costs 6 (6,455) (16,788) (8,045) (20,924) Finance Income 6 264 687 420 1,093 Profit / (Loss) before tax 31,769 82,624 28,767 74,818 Income tax 7 (3,406) (8,858) (2,860) (7,437) OTHER COMPREHENSIVE INCOME / (EXPENSE), NET OF TAX 4 21,230 25,907 67,381 OTHER COMPREHENSIVE INCOME / (EXPENSE) FOR THE PERIOD 673 1,750 (558) (1,450) OTHER COMPREHENSIVE INCOME / (EXPENSE) FOR THE PERIOD 572 1,487 (474) | | Notes | 2025 RO'000 | 2025 US\$'000 | 2024 RO'000 | 2024 US\$'000 |
|--|---|-------|----------------|------------------|----------------|------------------|
| Operating Profit / (Loss) 38,444 99,985 37,562 97,690 Other Income 6(a) 806 2,096 - - - General and administrative expenses 5 (1,290) (3,356) (1,170) (3,041) Finance costs 6 (6,455) (16,788) (8,045) (20,924) Finance Income 6 264 687 420 1,093 Profit / (Loss) before tax 31,769 82,624 28,767 74,818 Income tax 7 (3,406) (8,858) (2,860) (7,437) PROFIT / (LOSS) FOR THE PERIOD 28,363 73,766 25,907 67,381 OTHER COMPREHENSIVE INCOME /(EXPENSE), NET OF TAX Income tax effect (101) (263) 84 218 OTHER COMPREHENSIVE INCOME /(EXPENSE) FOR THE PERIOD 572 1,487 (474) (1,232) TOTAL COMPREHENSIVE INCOME /(EXPENSE) FOR THE PERIOD 572 1,487 (474) (1,232) TOTAL COMPREHENSIVE INCOME / (EXPENSE) FOR THE PERIOD 28,935 75,253 25,433 | Operating revenue | 3 | 143,848 | 374,118 | • | * |
| Other Income 6(a) 806 2,096 | Operating costs | 4 | (105,404) | (274,133) | (99,743) | (259,409) |
| General and administrative expenses 5 (1,290) (3,356) (1,170) (3,041) (20,924) Finance costs 6 (6,455) (16,788) (8,045) (20,924) Finance Income 6 264 687 420 1,093 Profit / (Loss) before tax 31,769 82,624 28,767 74,818 Income tax 7 (3,406) (8,858) (2,860) (7,437) PROFIT / (LOSS) FOR THE PERIOD 28,363 73,766 25,907 67,381 OTHER COMPREHENSIVE INCOME - / (EXPENSE), NET OF TAX Item that may be reclassified to profit and loss in subsequent periods: Net movement in fair value of cash flow hedges Income tax effect (101) (263) 84 218 OTHER COMPREHENSIVE INCOME / (EXPENSE) FOR THE PERIOD 572 1,487 (474) (1,232) TOTAL COMPREHENSIVE INCOME INCOME / (EXPENSE) FOR THE PERIOD 572 1,487 (474) (1,232) TOTAL COMPREHENSIVE INCOME INCOME / (EXPENSE) FOR THE PERIOD 572 1,487 (474) (1,232) BASIC EARNINGS PER SHARE 0,019 0.05 0.018 0.05 | Operating Profit / (Loss) | | 38,444 | 99,985 | 37,562 | 97,690 |
| Finance costs 6 (6,455) (16,788) (8,045) (20,924) Finance Income 6 264 687 420 1,093 Profit / (Loss) before tax 31,769 82,624 28,767 74,818 Income tax 7 (3,406) (8,858) (2,860) (7,437) PROFIT / (LOSS) FOR THE PERIOD 28,363 73,766 25,907 67,381 OTHER COMPREHENSIVE INCOME - /(EXPENSE), NET OF TAX Item that may be reclassified to profit and loss in subsequent periods: Net movement in fair value of cash flow hedges Income tax effect OTHER COMPREHENSIVE INCOME / (1011) (263) 84 218 OTHER COMPREHENSIVE INCOME / (EXPENSE) FOR THE PERIOD 572 1,487 (474) (1,232) TOTAL COMPREHENSIVE INCOME / (2,322) TOTAL COMPREHENSIVE / (2,322) | Other Income | 6(a) | | 2,096 | ce. | t s |
| Finance Income 6 264 687 420 1,093 Profit / (Loss) before tax 31,769 82,624 28,767 74,818 Income tax 7 (3,406) (8,858) (2,860) (7,437) PROFIT / (LOSS) FOR THE PERIOD 28,363 73,766 25,907 67,381 OTHER COMPREHENSIVE INCOME - /(EXPENSE), NET OF TAX Item that may be reclassified to profit and loss in subsequent periods: Net movement in fair value of cash flow hedges 673 1,750 (558) (1,450) hedges 1,000 84 218 OTHER COMPREHENSIVE INCOME /(EXPENSE) FOR THE PERIOD 572 1,487 (474) (1,232) TOTAL COMPREHENSIVE INCOME /(EXPENSE) FOR THE PERIOD 572 1,487 (474) (1,232) TOTAL COMPREHENSIVE INCOME /(EXPENSE) FOR THE PERIOD 572 28,935 75,253 25,433 66,149 PERIOD BASIC EARNINGS PER SHARE 0,019 0,05 | General and administrative expenses | 5 | (1,290) | (3,356) | | , , , |
| Profit / (Loss) before tax 31,769 82,624 28,767 74,818 | Finance costs | 6 | (6,455) | (16,788) | (8,045) | |
| Income tax 7 (3,406) (8,858) (2,860) (7,437) | Finance Income | 6 | 264 | 687 | 420 | 1,093 |
| PROFIT / (LOSS) FOR THE PERIOD 28,363 73,766 25,907 67,381 OTHER COMPREHENSIVE INCOME - /(EXPENSE), NET OF TAX Item that may be reclassified to profit and loss in subsequent periods: Net movement in fair value of cash flow hedges Income tax effect (101) (263) 84 218 OTHER COMPREHENSIVE INCOME /(EXPENSE) FOR THE PERIOD 572 1,487 (474) (1,232) TOTAL COMPREHENSIVE INCOME/(EXPENSE) FOR THE PERIOD BASIC EARNINGS PER SHARE 0,019 0,05 0,018 0,05 | Profit / (Loss) before tax | | 31,769 | 82,624 | 28,767 | 74,818 |
| OTHER COMPREHENSIVE INCOME - /(EXPENSE), NET OF TAX Item that may be reclassified to profit and loss in subsequent periods: Net movement in fair value of cash flow hedges | Income tax | 7 | (3,406) | (8,858) | (2,860) | (7,437) |
| /(EXPENSE), NET OF TAX Item that may be reclassified to profit and loss in subsequent periods: Net movement in fair value of cash flow hedges 673 1,750 (558) (1,450) Income tax effect (101) (263) 84 218 OTHER COMPREHENSIVE INCOME /(EXPENSE) FOR THE PERIOD 572 1,487 (474) (1,232) TOTAL COMPREHENSIVE INCOME/(EXPENSE) FOR THE PERIOD 28,935 75,253 25,433 66,149 PERIOD BASIC EARNINGS PER SHARE 0.019 0.05 0.018 0.05 | PROFIT / (LOSS) FOR THE PERIOD | | 28,363 | 73,766 | 25,907 | 67,381 |
| hedges 1,750 (338) (1,430) Income tax effect (101) (263) 84 218 OTHER COMPREHENSIVE INCOME (EXPENSE) FOR THE PERIOD 572 1,487 (474) (1,232) TOTAL COMPREHENSIVE (1,232) (474) (1,232) INCOME/(EXPENSE) FOR THE 28,935 75,253 25,433 66,149 PERIOD (1,430) (1,430) (1,430) BASIC EARNINGS PER SHARE (1,01) (263) (474) (1,232) DO (1,430) (1,430) (1,430) EXPENSE (| /(EXPENSE), NET OF TAX Item that may be reclassified to profit and loss in subsequent periods: | | | | | |
| Income tax effect (101) (263) 84 218 OTHER COMPREHENSIVE INCOME /(EXPENSE) FOR THE PERIOD 572 1,487 (474) (1,232) TOTAL COMPREHENSIVE INCOME/(EXPENSE) FOR THE PERIOD 28,935 75,253 25,433 66,149 PERIOD 0.019 0.05 0.018 0.05 | | | 673 | 1.750 | (558) | (1,450) |
| /(EXPENSE) FOR THE PERIOD 572 1,487 (474) (1,232) TOTAL COMPREHENSIVE INCOME/(EXPENSE) FOR THE PERIOD 28,935 75,253 25,433 66,149 PERIOD 0.019 0.05 0.018 0.05 | - | | | , | 84 | 218 |
| INCOME/(EXPENSE) FOR THE PERIOD 28,935 75,253 25,433 66,149 BASIC EARNINGS PER SHARE 0.019 0.05 0.018 0.05 | | | 572 | 1,487 | (474) | (1,232) |
| 0.019 0.016 0.03 | INCOME/(EXPENSE) FOR THE | | 28,935 | 75,253 | 25,433 | 66,149 |
| | | | 0.019 | 0.05 | 0.018 | 0.05 |

The attached notes 1 to 22 form part of these financial statements

STATEMENT OF FINANCIAL POSITION AT 30 SEPTEMBER 2025

| AT 30 SEPTEMBER 2025 | | | | | |
|---|--|-----------|------------------|----------------|--------------------|
| | | 30 | 30 | 31 | 31 |
| | | September | September 2025 | December | December 2024 |
| | Notes | 2025 | 2025 US\$'000 | 2024 RO'000 | US\$'000 |
| ACCRETO | Notes | RO'000 | 033 000 | KO 000 | 03\$ 000 |
| ASSETS | | | | | |
| Non-current assets | 8 | 444,578 | 1 156 346 | 456,486 | 1,187,215 |
| Property, plant and equipment | 9 | 7,162 | 1,156,246 | 7,366 | 19,157 |
| Right to use assets Derivative financial instruments | 15 | 1,258 | 18,627 3,272 | 1,654 | 4,301 |
| Derivative financial instruments | 13 | | | | |
| _ | | 452,998 | 1,178,145 | 465,506 | 1,210,673 |
| Current assets | | 20.600 | | 0.000 | 22.056 |
| Trade and other receivables | 10 | 20,600 | 53,577 | 8,828 | 22,956 |
| Inventories | 11 | 11,560 | 30,065 | 11,517 | 29,952 |
| Bank balances | 12 | 37,818 | 98,356 | 21,263 | 55,300 |
| Derivative financial instruments | 15 | (#) | | 1,439 | 3,743 |
| | | 69,978 | 181,998 | 43,047 | 111,951 |
| TOTAL ASSETS | | 522,976 | 1,360,143 | 508,553 | 1,322,624 |
| | | | | | |
| EQUITY AND LIABILITIES | | | | | |
| Equity | *** ********************************* | | | | 200 200 |
| Share capital | 13(a) | 146,260 | 380,390 | 146,260 | 380,390 |
| Legal reserve | 13(c) | 19,525 | 50,781 | 19,525 | 50,781 |
| Cumulative changes in fair values | 15 | (1,859) | (4,835) | (2,431) | (6,322) 268,168 |
| Retained earnings | | 126,355 | 328,620 | 103,113 | |
| Total equity | | 290,281 | 754,956 | 266,467 | 693,017 |
| Non-current liabilities | | | | | |
| Interest bearing loans and borrowings | 14 | 94,497 | 245,766 | 112,138 | 291,646 |
| Fair value of derivative financial instruments | 15 | 3,445 | 8,960 | 4,352 | 11,319 |
| Provision for asset retirement obligation | 16 | 5,857 | 15,233 | 5,645 | 14,682 |
| Deferred tax liability | | 46,190 | 120,130 | 46,089 | 119,867 |
| Finance Lease liability | 18 | 7,930 | 20,625 | 7,740 | 20,132 |
| Employees' end of service benefits | | 4 | 10 | 1 | 2 |
| | | 157,923 | 410,724 | | |
| | | | 410,724 | 175,965 | 457,648 |
| Current liabilities | | | 0= 14= | | 05.115 |
| Interest bearing loans and borrowings | 14 | 36,572 | 95,117 | 36,572 | 95,117 |
| Dividend payable | 13(b) | = | () | 2,925 | 7,608 |
| Accounts payable and accruals | <i>17</i> | 34,213 | 88,9 77 | 20,781 | 54,040 |
| Fair value of derivative financial instruments | 15 | = | () | 1,601 | 4,163 |
| Finance lease liabilities | 18 | 529 | 1,375 | 529 | 1,375 |
| Provision for income tax | | 3,458 | 8,994 | 3,713 | 9,656 |
| | | 74,772 | 194,463 | 66,121 | 171,959 |
| Total liabilities | | 232,695 | 605,187 | 242,086 | 629,607 |
| TOTAL EQUITY AND LIABILITIES | | 522,976 | 1,360,143 | 508,553 | 1,322,624 |
| Net assets per share (RO/US\$) | | 0.198 | 0.52 | 0.182 | 0.474 |
| 1 /1/1 . | | | | | |

The attached notes 1 to 22 form part of these financial statements

STATEMENT OF CHANGES IN EQUITY FOR THE PERIOD ENDED 30 SEPTEMBER 2025

| Total RO'000 | 251,369 25,907 (474) | 25,433 (4,754) 272,048 | 266,465 28,363 572 28,935 | (5,119) |
|---|---|---|---|--|
| Retained earnings RO'000 | 90,093 25,907 | 25,907 (4,754) 111,246 | 103,111 28,363 | (5,119) |
| Cumulative changes in fair values RO'000 | (2,209) | (474) | (2,431) = 572 572 | (1,859) |
| Legal reserve RO'000 | 17,225 | 17,225 | 19,525 | 19,525 |
| Share capital RO'000 | 146,260 | 146,260 | 146,260 | 146,260 |
| Note | | | | |
| | Balance at 1 January 2024 Net profit/loss for the period Other comprehensive income ((expense) | Total comprehensive income / (expense) Dividend Paid Balance at 30 September 2024 | Balance at 1 January 2025 Net profit/loss for the period Other comprehensive income / (expense) | Dividend Payable Balance at 30 September 2025 |

STATEMENT OF CHANGES IN EQUITY FOR THE PERIOD ENDED 30 SEPTEMBER 2025

| Total US\$ '000 | 653,748 67,381 (1,232) 66,149 (12,363) | 707,534 | 73,766 1,487 75,253 (13,314) 754,956 | |
|---|--|------------------------------|---|--|
| Net Profit /(Loss) US\$ '000 | 234,305 67,381 - 67,381 (12,363) | 289,323 | 73,766 | |
| Cumulative changes in fair value US\$ '000 | (1,232) | (6,978) | 1,487 | |
| Legal Reserves US\$ '000 | 44,799 | 44,799 | 50,781 | |
| Share capital US\$ '000 | 380,390 | 380,390 | 380,390 | |
| | Balance at 1 January 2024 Net profit/loss for the period Other comprehensive income Total comprehensive income Dividend Paid | Balance on 30 September 2024 | Balance at 1 January 2025 Net profit /loss for the period Other comprehensive income Total comprehensive income Dividend Payable Balance at 3 September 2025 | |

STATEMENT OF CASH FLOWS FOR THE PERIOD ENDED 30 SEPTEMBER 2025 2025

| FOR THE PERIOD ENDED 30 SEPTE | MBER 202 | 25 | | | |
|---|----------|---|----------|-------------|----------------------------|
| | | 2025 | 2025 | 2024 | 2024 |
| | Notes | RO'000 | US\$'000 | RO'000 | US\$'000 |
| OPERATING ACTIVITIES | | | | | |
| Profit before tax | | 31,769 | 82,624 | 28,767 | 74,818 |
| Depreciation | 8,9 | 12,112 | 31,499 | 12,113 | 31,501 |
| Interest – term loans and swap settlements | | 5,522 | 14,361 | 7,025 | 18,271 |
| Amortisation of deferred finance cost | | 313 | 813 | 393 | 1,021 |
| Interest expense for lease liability | | 294 | 764 | 295 | 768 |
| Asset retirement obligation - unwinding of | | | | 201 | 524 |
| discount | | 212 | 551 | | |
| Accruals for employee's end of service benefits | | 4 | 10 | 6 | 16 |
| | | 50,226 | 130,622 | 48,800 | 126,919 |
| Working capital changes: | | | | | |
| Trade and other receivables | | (11,774) | (30,621) | (10,119) | (26,317) |
| Accounts payable and accruals | | 11,744 | 30,547 | 10,408 | 27,068 |
| Inventories | | (43) | (113) | (118) | (308) |
| Cash generated from operating activities | | 50,153 | 130,435 | 48,971 | 127,362 |
| Interest – term loans and swap settlements | | (3,835) | (9,974) | (4,835) | (12,575) |
| Employees' end of service benefit paid | | _ | | * | : * : |
| Tax Paid | | (3,660) | (9,519) | (353) | (918) |
| Net cash generated from operating activities | | 42,658 | 110,942 | 43,783 | 113,869 |
| | | = | | | |
| INVESTING ACTIVITIES | | | | | |
| Additions to property, plant and equipment | | | 1.5 | 9 | 22 |
| Investment in short term deposits | | (13,995) | (36,397) | (11,458) | (29,800) |
| Net cash used in investing activities | | (13,995) | (36,397) | (11,458) | (29,800) |
| ű | | | | | |
| FINANCING ACTIVITIES | | | | | |
| Dividend paid | | (8,044) | (20,921) | (7,679) | (19,971) |
| Repayment of interest bearing loans and | | (4.5.0.53) | (46,602) | (17,723) | (46,094) |
| borrowings | | (17,953) | (46,693) | | , , , |
| Working Capital Facility | | (105) | (252) | (519) | (1.247) |
| Lease payment | | (105) | (272) | (518) | $\frac{(1,347)}{(67,412)}$ |
| Net cash (used in) in financing activities | | (26,102) | (67,886) | (25,920) | (67,412) |
| DIODE ACE (UCED IN) IN CACH AND | | | ((50 | | |
| INCREASE (USED IN) IN CASH AND CASH EQUIVALENTS | | 2,561 | 6,659 | 6,405 | 16,657 |
| Cash and cash equivalents at the beginning | | | | 10 700 | 22.021 |
| of the period | | 13,456 | 34,997 | 12,700 | 33,031 |
| CASH AND CASH EQUIVALENTS AT 30 | 12 | 16,017 | 41,656 | 19,105 | 49,688 |
| SEPTEMBER | 14 | ======================================= | | | |
| | | | | | |

The attached notes 1 to 22 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS AT 30 SEPTEMBER 2025

1 ACTIVITIES

Phoenix Power Company SAOG ("the Company") is registered under the Commercial laws of the Sultanate of Oman as a Public Joint Stock Company and principal activities of the Company are to develop, finance, design, construct, operate, maintain, insure and own a power generating station and associated gas interconnection facilities and other relevant infrastructure.

The Company's registered address is P O Box 96, Postal Code 102, Muscat, Sultanate of Oman. The Company's principal place of business is located at Sur, Sultanate of Oman.

During the year 2015, Company proceeded with initial public offering (IPO). The promoting shareholders at the Company's Extraordinary General Meeting held on 9 March 2015 approved the conversion of the Company from a Closed Joint Stock Company (SAOC) to a Public Joint Stock Company (SAOG) by offering their 511,910,511 shares for the public subscription. The Company closed its IPO on 8 June 2015 and its shares were listed on the Muscat Securities Market on 22 June 2015. The IPO proceeds and the related share issue expenses pertains to the promoting shareholders

The Company has entered into following significant agreements:

- i. Power Purchase Agreement (PPA) with Oman Power and Water Procurement Company SAOC (OPWP) granting the Company the right to generate electricity in Sur for a period of fifteen years commencing from the scheduled commercial operations date based on a tariff structure.
- ii. Natural Gas Sales Agreement (NGSA) with the Integrated Gas Company SAOC of the Government of the Sultanate of Oman (IGC) for the purchase of natural gas for fifteen years at a pre-determined price.
- iii. Usufruct Agreement with the Government of the Sultanate of Oman for grant of Usufruct rights over the plant site for Twenty Five years.
- iv. Agreement with local and international banks for long-term loan facilities and interest rate hedge arrangements.
- v. Agreement with Siemens LLC Oman for long term service contract for maintenance service of the gas turbines.
- vi. Agreement with Siemens Energy Global GbmbH & Co.KG for long term supply contract for supplying the spare parts of gas turbines.
- vii. Agreement with Phoenix Operation and Maintenance Company LLC for the operation and maintenance of the Sur IPP Project.
- viii. Agreement with Daewoo Engineering and Construction Co. Ltd for engineering, procurement and construction of the Sur IPP Project.
- ix. Project Founders' Agreement dated 13 July 2011 made between Electricity Holding Company SAOC, Marubeni Corporation; JERA Power B.V; Nebras Energy (Q.S.C.); and Multitech LLC.
- x. Shareholders' Agreement dated 13 July 2011, amended and restated dated 28 November 2011 made between Axia Power Holdings B.V; JERA Power B.V; Nebras Energy (Q.S.C.); and Middle East Invetment LLC.

NOTES TO THE FINANCIAL STATEMENTS AT 30 SEPTEMBER 2025

2 SIGNIFICANT ACCOUNTING POLICIES

2.1 Basis of preparation

The financial statements have been prepared in accordance with International Financial Reporting Standards and relevant requirements of the Commercial Companies Law of 2019, and the Financial Services Authority of the Sultanate of Oman.

Items included in the financial statements of the Company are measured and presented in US Dollars (US \$) being the currency of the primary economic environment in which the Company operates.

These financial statements are presented in US Dollars and Rial Omani (RO), rounded to the nearest thousand. The RO amounts shown in the financial statement have been translated using exchange rate of US \$ 1 = RO 0.3845 and are shown for the convenience of the reader.

The financial statements are prepared under the historical cost convention modified to include the measurement at fair value of derivative financial instrupments.

These financials includes audited figures for 31st December 2024. These financials includes unaudited figures for 30 September 2025 are unaudited.

2.2 Accounting policies

The significant accounting policies applied by the Company in these unaudited financial statements are consistent with those applied by the Company in its financial statements as of 31 December 2024.

NOTES TO THE FINANCIAL STATEMENTS AT 30 SEPTEMBER 2025

3 OPERATING REVENUE

| | 30 September 2025 RO'000 | 30 September 2025 US\$'000 | 30 September 2024 RO'000 | 30 September 2024 US\$'000 |
|---------------------------------------|-----------------------------------|-------------------------------------|-----------------------------------|-------------------------------------|
| Capacity charges | 60,781 | 158,077 | 60,337 | 156,923 |
| Energy charges | 83,068 | 216,041 | 76,968 | 200,176 |
| | 143,849 | 374,118 | 137,305 | 357,099 |
| 4 OPERATING COSTS | 30 September 2025 RO'000 | 30 September 2025 US\$'000 | 30 September 2024 RO'000 | 30 September 2024 US\$'000 |
| Gas consumption | 79,585 | 206,983 | 73,679 | 191,622 |
| Depreciation (note 8-9) | 12,084 | 31,428 | 12,084 | 31,428 |
| Operation and maintenance cost | 6,707 | 17,444 | 7,016 | 18,246 |
| Contractual services maintenance cost | 5,861 | 15,242 | 5,958 | 15,496 |
| Insurance and other costs | 1,100 | 2,860 | 944 | 2,455 |
| Connection and license fee | 68 | 176 | 62 | 162 |

274,133

105,405

259,409

99,743

NOTES TO THE FINANCIAL STATEMENTS AT 30 SEPTEMBER 2025

OTHER INCOME

6 (a)

5 GENERAL AND ADMINISTRATIVE EXPENSES

| Staff costs and other benefits Legal and professional charges Office related expenses Depreciation (note 8-9) Other expenses | 1 | er Septe 20 0 US: 64 35 18 28 45 | 30 September 2024 RO '000 September 325 352 154 46 12 73 28 1,158 403 3,356 1,170 | 30 September 2024 US \$'000 1,489 400 31 73 1,048 |
|--|-----------------------------------|---|---|---|
| 6 FINANCE COSTS | 30 September 2025 RO'000 | 30 September 2025 US\$'000 | 30 September 2024 RO'000 | 30 September 2024 US\$'000 |
| Interest and swap settlements Amortisation of deferred finance cost Asset retirement obligation - unwinding of discount Interest expense for lease liability Debt service commission | 5,522 313 212 294 66 | 14,361 813 551 764 171 | 7,025 393 201 295 57 | 18,271 1,021 524 768 148 |
| Exchange loss / (Gain) = FINANCE INCOME | 6,456 | 128 16,788 | 8,045 | 20,924 |
| Finance Income | 264 264 | 687 687 | 420 420 | 1,093 |

Other Income represents the tax reimbursement received from PWP in connection with Change of Law claims.

NOTES TO THE FINANCIAL STATEMENTS AT 30 SEPTEMBER 2025

7 INCOME TAX

| Recognized in the | income statement in the |
|-------------------|-------------------------|
| current vear | |

| current year | 2025 | 2025 | 2024 | 2024 |
|--------------------|---------|--------------------|-------------|-------------|
| | RO'000 | US\$'000 | RO'000 | US\$'000 |
| Income tax expense | (3,406) | (8,858) (8,858) | (2,860) | (7,437) |

8 PROPERTY, PLANT AND EQUIPMENT

| | Plant Building RO'000 | Plant and Equipment RO'000 | Strategic spares RO'000 | Asset Retirement RO'000 | Other Assets RO'000 | Tot: RO'000 |
|--------------------------|-----------------------------|----------------------------------|-------------------------------|-------------------------------|---------------------------|----------------|
| Cost | | | | | | |
| At 1 January 2025 | 83,876 | 518,087 | 10,809 | 3,249 | 296 | 616,31 |
| At 30 September 2025 | 83,876 | 518,087 | 10,809 | 3,249 | 296 | 616,31 |
| Accumulated depreciation | | | | | | |
| At 1 January 2025 | 20,914 | 130,264 | 7,427 | 986 | 240 | 159,83 |
| Charge during the period | 1,747 | 9,714 | 366 | 68 | 13 | 11,90 |
| At 30 September 2025 | 22,661 | 139,978 | 7,793 | 1,054 | 253 | 171,73 |
| Net book value | | | | | | |
| At 30 September 2025 | 61,215 | 378,109 | 3,016 | 2,195 | 43 | 444,57 |
| At 31 December 2024 | 62,962 | 387,823 | 3,382 | 2,263 | 56 | 456,48 |

NOTES TO THE FINANCIAL STATEMENTS AT 30 SEPTEMBER 2025

PROPERTY, PLANT AND EQUIPMENT (continued)

| Total US\$'000 1,602,898 | 1,602,898 | 415,683 | 446,652 | 1,156,246 | 1,187,215 |
|---|----------------------|---|----------------------|--|---------------------|
| Other assets US\$'000 | 761 | 622 | 929 | 106 | 139 |
| Asset retirement US\$'000 | 8,450 | 2,571 | 2,748 | 5,702 | 5,879 |
| Strategic spares US\$'000 28,113 | 28,113 | 19,305 | 20,256 | 7,857 | 8,808 |
| Plant and equipment US\$'000 | 1,347,432 | 338,790 | 364,054 | 983,378 | 1,008,642 |
| Plant building US\$'000 218,142 | 218,142 | 54,395 4,544 | 58,939 | 159,203 | 163,747 |
| Cost At 1 January 2025 | At 30 September 2025 | Accumulated depreciation At 1 January 2025 Charge during the period | At 30 September 2025 | Net book value At 30 September 2025 | At 31 December 2024 |

NOTES TO THE FINANCIAL STATEMENTS AT 30 SEPTEMBER 2025

9 RIGHT TO USE ASSETS

| Cost | Land Lease RO '000 | Connection Fee RO '000 | PPC Office RO '000 | Total RO '000 |
|-----------------------------|-----------------------|------------------------------|-----------------------|------------------|
| Opening balance | 1,814 | 6,995 | 102 | 8,911 |
| Additions during the period | <u> </u> | <u> </u> | 120 | - |
| At 30 September 2025 | 1,814 | 6,995 | 102 | 8,911 |
| Accumulated depreciation | - | | | |
| Opening balance | 312 | 1,201 | 32 | 1,545 |
| Charge during the period | 39 | 150 | 15 | 204 |
| At 30 September 2025 | 351 | 1,351 | 47 | 1,749 |
| At 30 September 2025 | 1,463 | 5,644 | 55 | 7,162 |
| At 31 December 2024 | 1,502 | 5,794 | 70 | 7,366 |

9 RIGHT TO USE ASSETS

| Cost | Land Lease US\$'000 | Connection Fee US\$'000 | PPC Office US\$'000 | Total US\$'000 |
|-----------------------------|---|-------------------------------|------------------------|-------------------|
| Opening balance | 4,718 | 18,193 | 264 | 23,175 |
| Additions during the period | - | | <u> </u> | 2 |
| At 30 September 2025 | 4,718 | 18,193 | 264 | 23,175 |
| Accumulated depreciation | | | | |
| Opening balance | 810 | 3,124 | 84 | 4,018 |
| Charge during the period | 101 | 390 | 39 | 530 |
| At 30 September 2025 | 911 | 3,514 | 123 | 4,548 |
| Net book value | *************************************** | | | |
| At 30 September 2025 | 3,840 | 14,809 | 154 | 18,803 |
| At 31 December 2024 | 3,908 | 15,069 | 180 | 19,157 |

NOTES TO THE FINANCIAL STATEMENTS AT 30 SEPTEMBER 2025

10 TRADE AND OTHER RECEIVABLES

| TWIDE THIS OTHER RECEXTION | | | | |
|--|----------------|------------------|----------------|------------------|
| | 2025 RO'000 | 2025 US\$'000 | 2024 RO'000 | 2024 US\$'000 |
| Trade receivables | 19,478 | 50,657 | 8,076 | 21,005 |
| Other receivables | 144 | 375 | 586 | 1,523 |
| Prepayment | 979 | 2,545 | 166 | 428 |
| | 20,601 | 53,577 | 8,828 | 22,956 |
| 11 INVENTORIES | | | | |
| Fuel inventory | 5,366 | 13,957 | 5,543 | 14,416 |
| Maintenance spares | 6,194 | 16,108 | 5,974 | 15,536 |
| | 11,560 | 30,065 | 11,517 | 29,952 |
| 12 BANK BALANCES | 2025 | 2025 | 2024 | 2024 |
| | RO'000 | US\$'000 | RO'000 | US\$'000 |
| Cash and Bank balances | 16,017 | 41,656 | 13,456 | 34,997 |
| Short term deposit | 21,801 | 56,700 | 7,807 | 20,303 |
| | 37,818 | 98,356 | 21,263 | 55,300 |
| 13 (a) SHARE CAPITAL | | | | |
| | 2025 | 2025 | 2024 | 2024 |
| | RO'000 | US\$'000 | RO'000 | US\$'000 |
| Issued and fully paid up share capital | 146,260 | 380,390 | 146,260 | 380,390 |
| | | | | |

13 (b) DIVIDEND PAID, PAYABLE AND PROPOSED

Pursuant to shareholders' resolution dated 18 March 24, the Board of Directors in their meetings held on 24 April 2024 and 23 October 2024 approved cash dividend of 3.25 Baisas per share and 2.0 Baisas per share, respectively for the year ended 31 December 2023 Accordingly, dividend amounting to USD 12.36 million (RO 4.75 million) was paid in July 2024 and USD 7.6 million (RO 2.92 million) is payable as of 31 December 2024 which was paid subsequently in January 2025.

Pursuant to the shareholders' resolution dated 18th March 2025, the Board of Directors proposed a cash dividend to the shareholders of the Company, which will be paid in July 2025 and January 2026 for the year ended 31st December 2024, provided that the aggregate amount of such dividend shall not exceed 5.50 baizas per share.

The board of directors resolved on 30 April 2025 to distribute cash dividend of Baizas 3.50 per share, out of the retained earnings as per the audited financial statements for the financial year ended 31 December 2024 to the shareholders of the Company who are registered in the Company's shareholders' register with the Muscat Clearing & Depository Company SAOC as on 28 July 2025.

NOTES TO THE FINANCIAL STATEMENTS AT 30 SEPTEMBER 2025

13 (c) LEGAL RESERVE

As required by the Commercial Companies Law of the Sultanate of Oman, 10% of annual profit of the Company is required to be transferred to legal reserve until the reserve is equal to one third of the issued share capital of the Company. The reserve is not available for distribution.

14 INTEREST BEARING LOANS AND BORROWINGS

| | 2025 RO'000 | 2025 US\$'000 | 2024 RO'000 | 2024 US\$'000 |
|--|----------------|------------------|----------------|------------------|
| Secured term loan from commercial banks | 38,638 | 100,490 | 43,905 | 114,187 |
| Secured term loan from Japan Bank for International Cooperation | 73,764 | 191,845 | 83,818 | 217,993 |
| Secured term loan under NEXI facilities | 19,319 | 50,245 | 21,952 | 57,093 |
| | 131,721 | 342,580 | 149,675 | 389,273 |
| Less: Unamortised transaction costs | (652) | (1,697) | (965) | (2,510) |
| | 131,069 | 340,883 | 148,710 | 386,763 |
| Less: Current portion of loans | (36,572) | (95,117) | (36,572) | (95,117) |
| Non-current portion of loans | 94,497 | 245,766 | 112,138 | 291,646 |

The Company had entered into secured term loan agreements in relation to the Sur IPP Project. The total amount of the term loan is US\$ 1,194 million with stand by facility of US\$ 38 million at SOFR plus applicable margin.

The Company started drawdowns in 2012. The Company has fully drawn down the facility in 2014. The loans will be repayable in instalments of several denominations, every sixth month from 28 December 2014, the final instalment will be due on 28 December 2028.

The loan agreements contain certain restrictive covenants, which include, amongst other restrictions over debt service, pattern of shareholding, payment of dividends, asset sales/transfers, amendment to significant agreements entered by the Company and creation of additional security under charge.

NOTES TO THE FINANCIAL STATEMENTS AT 30 SEPTEMBER 2025

| 15 | DERIVATIVE FINANCIAL INSTRUMENTS | | | | |
|-----|--|-----------------|------------------|--------|----------|
| | | 2025 | 2025 | 2024 | 2024 |
| | | RO'000 | US\$'000 | RO'000 | US\$'000 |
| | Positive fair value: | | | | |
| | Interest rate swap agreements | | | | |
| | Fair value of hedged | 1,258 | 3,272 | 3,093 | 8,044 |
| | | <u> </u> | | | |
| | Fair value of derivatives | 1,258 | 3,272 | 3,093 | 8,044 |
| | Less: Income tax effect | (189) | (491) | (464) | (1,207) |
| | | 1,069 | 2,781 | 2,629 | 6,837 |
| The | current and noncurrent portion of fair value of derivative | es is as follow | s: | | |
| | | 2025 | 2025 | 2024 | 2024 |
| | | RO'000 | US\$'000 | RO'000 | US\$'000 |
| | | 110 000 | | | |
| | Non-current portion | 1,258 | 3,272 | 3,093 | 8,044 |
| | Current portion | | | 1,439 | 3,743 |
| | 1 | 1,258 | 3,272 | 4,532 | 11,787 |
| | Negative fair value: Forward foreign exchange contracts Fair value of hedged | 3,445 | 8,960 | 5,953 | 15,482 |
| | Tan value of heagen | , | , | | |
| | Fair value of derivatives | 3,445 | 8,960 | 5,953 | 15,482 |
| | Less: Income tax effect | (517) | (1,344) | (893) | (2,322) |
| | | 2,928 | 7,616 | 5,060 | 13,160 |
| The | e current and noncurrent portion of fair value of derivativ | es is as follow | /s: | | |
| | | 2025 | 2025 | 2024 | 2024 |
| | | RO'000 | US\$'000 | RO'000 | US\$'000 |
| | Non-current portion | 3,445 | 8,960 | 5,953 | 15,482 |
| | Current portion | -, | -7 | 1,601 | 4,163 |
| | Current position | 3,445 | 8,960 | 7,554 | 19,645 |
| | | | | | |

NOTES TO THE FINANCIAL STATEMENTS AT 30 SEPTEMBER 2025

16 PROVISION FOR ASSET RETIREMENT OBLIGATION

| 10 TROVISION FOR ASSET RETIREMENT OB | LIGITION . | | | |
|--|----------------|------------------|----------------|------------------|
| | 2025 | 2025 | 2024 | 2024 |
| | RO'000 | US\$'000 | RO'000 | US\$'000 |
| As at 1 January | 5,645 | 14,682 | 5,376 | 13,983 |
| Unwinding of discount | 212 | 551 | 269 | 699 |
| As at 31 December | 5,857 | 15,233 | 5,645 | 14,682 |
| 17 ACCOUNTS PAYABLE AND ACCRUALS | | | | |
| | 2025 | 2025 | 2024 | 2024 |
| | RO'000 | US\$'000 | RO'000 | US\$'000 |
| Trade accounts payable | 11,256 | 29,275 | 7,901 | 20,550 |
| Amounts due to related parties (note 19) | 3,010 | 7,828 | 3,400 | 8,842 |
| Accrued expenses | 19,947 | 51,874 | 9,480 | 24,648 |
| | 34,213 | 88,977 | 20,781 | 54,040 |
| 18 Finance Lease liabilities | 2025 RO'000 | 2025 US\$'000 | 2024 RO'000 | 2024 US\$'000 |
| Land | 1,661 | 4,319 | 1,706 | 4,438 |
| Connection Fee | 6,723 | 17,486 | 6,497 | 16,898 |
| Office | 75 | 195 | 66 | 171 |
| | 8,459 | 22,000 | 8,269 | 21,507 |
| | | | | |
| Non-current portion | 7,930 | 20,625 | 7,740 | 20,132 |
| Current portion | 529 | 1,375 | 529 | 1,375 |
| | 8,459 | 22,000 | 8,269 | 21,507 |

19 RELATED PARTY TRANSACTIONS

Related parties comprise the shareholders, directors, key management personnel and business entities in which they have the ability to control or exercise significant influence in financial and operating decisions.

The Company maintains balances with these related parties which arise in the normal course of business from the commercial transactions and are entered into at terms and conditions which the management considers to be comparable with those adopted for arm's length transactions with third parties. Transactions with related parties are as follows:

NOTES TO THE FINANCIAL STATEMENTS AT 30 SEPTEMBER 2025

| Due to related parties | | | | |
|---|--------|----------|--------|----------|
| • | 2025 | 2025 | 2024 | 2024 |
| | RO'000 | US\$'000 | RO'000 | US\$'000 |
| Phoenix Operation and Maintenance Company LLC (POMCo) | 3,010 | 7,828 | 3,400 | 8,842 |
| Income statement transactions | | | | |
| | 2025 | 2025 | 2024 | 2024 |
| | RO'000 | US\$'000 | RO'000 | US\$'000 |
| Shareholders | 49 | 128_ | 49 | 128 |
| Other related parties: | | | | |
| Operation and Maintenance Cost (POMCo) | 6,707 | 17,444 | 7,016 | 18,246 |

20 COMMITMENTS

The Company has entered into agreements for the purchase of natural gas with the Integrated Gas Company, Usufruct rights over plant site with the Government of Sultanate of Oman, long-term supply of spare parts of gas turbines with Siemens Aktiengesellschaft, maintenance service of gas turbines with Siemens Energy LLC Oman, operation and maintenance of the Sur IPP Project with Phoenix Operation and Maintenance Company LLC.

21 FINANCIAL RISK MANAGEMENT

The Company's financial risk management objectives and policies are consistent with those disclosed in the financial statements as at and for the year ended 31 December 2024.

22 COMPARATIVE FIGURES

Certain comparative figures have been reclassified where necessary to conform to the current period presentation.