Phoenix
شركة العنقاء للطاقة (ش.م.ع.ع)
Phoenix Power Company (SAOG)

Dear Shareholders,

On my own behalf and on behalf of the Company's Board of Directors, I am pleased to present the Directors` Report together with the unaudited interim financial statements for the period ended 31 March 2025.

Financial Results

The Company recorded a loss of RO 3.130 million for the first three months in 2025. Revenues for the period were RO 27.08 million, while costs amounted to RO 30.21 million, with the largest expense being the purchase of fuel gas for the power plant. The financial results for first quarter in 2025 are 27.50% higher than those of the same period in 2024. This improvement is mainly due to higher capacity charge revenues, a decrease in finance costs, and higher interest income. However, these upsides were partially offset by a slight increase in income tax resulting from the higher income.

The share price of PPC was 60 Baizas at the close of the period.

Health, Safety and Environment (HSE)

The company adheres to the highest standards of quality, health, safety and environmental practices in its activities, with a focus on sustainable development and creating a safe working environment for employees. Maintaining the health and safety of customers and the community is a top priority for the company. As a testament to this commitment, the Sur Independent Power Plant successfully achieved 3,764 days without a lost time accident as of 31st March 2025.

The company regularly monitors and reviews compliance with quality, health, safety and environmental regulations across all units and departments. During this period, comprehensive reviews of quality, health and safety systems were carried out.

Operations

By 31st March 2025, the Sur Power Plant had achieved exceptional operational performance, with the commercial availability of the station reaching 99.97%. Energy exported during Q1 2025 totaled 1,864.4 GWh, compared to 1,780.2 GWh during the same period in 2024. This increase reflects higher power generation at the plant during the reporting period, driven by increased demand on the grid.

AD MGM, Bldg 4, 3rd floor, Office number 305 B
T +968 2200 9960 F +968 2200 9975
E info@phoenixpower.co.om
www.phoenixpoweroman.com

Corporate Governance

The Company's General Assembly Meeting was held via video conference on March 18, 2025, with all proposals submitted by the Company being considered and approved by the shareholders.

The Company continues to make significant efforts to review policies and processes to ensure the highest standards of corporate governance in line with local and international regulatory requirements.

Corporate Social Responsibility

The company is committed to social responsibility as one of its priorities, with a focus on supporting education, health and the environment, and promoting the development of local communities. Especially in the city of Sur.

Future Outlook

The Sultanate's economic trends point to a bright future, as the government remains committed to implementing the tenth five-year development plan and the goals of Oman Vision 2040, which aims to diversify the economy, enhance the role of the private sector, and increase employment opportunities for Omanis. The government is expected to continue to improve the investment environment and support SMEs as key drivers of growth. In addition, major infrastructure projects and digital transformation initiatives are expected to effectively boost economic growth.

As the first three months of the year come to an end, the company's outlook for 2025 remains thoughtfully optimistic. It remains committed to supporting national economic goals, advancing sustainable development, and promoting prosperity through a strategic approach that seizes opportunities and addresses economic challenges.

AD MGM, Bldg 4, 3rd floor, Office number 305 B
T +968 2200 9960 F +968 2200 9975
E info@phoenixpower.co.om
www.phoenixpoweroman.com

Phoenix
شركة العنقاء للطاقة (ش.م.ع.ع)
Phoenix Power Company (SAOG)

Thanks

On behalf of the Board of Directors and Executive Management, I take this opportunity to express our sincere thanks and gratitude to **His Majesty Sultan Haitham bin Tariq** - may Allah protect him - and pray to Allah Almighty to help him continue the march towards a more prosperous Oman.

I am also pleased to extend my sincere thanks to the Ministry of Energy and Minerals, the Ministry of Commerce, Industry and Investment Promotion and Authority for Electricity Regulation, the shareholders, our valued customers and officials of the Financial Services Authority, Muscat Stock Exchange and Muscat Clearing and Depository Company, for their continuous support and cooperation, I would also like to express our sincere appreciation to all the employees of the company for their commitment and dedication to their work.

Khalid Jolo

Chairman of the Board

AD MGM, Bldg 4, 3rd floor, Office number 305 B
T +968 2200 9960 F +968 2200 9975
E info@phoenixpower.co.om
www.phoenixpoweroman.com